

# THE COLLINS CENTER UPDATE

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U.S. ARMY WAR COLLEGE  
CARLISLE, PENNSYLVANIA



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**Ambassador Ted Russell:** (front, middle) Deputy Commandant for International Affairs, welcomed the interagency group for the Nuclear South Asia game

## NUCLEAR SOUTH ASIA

The Center for Strategic leadership (CSL), U.S. Army War College, in Carlisle, Pennsylvania, hosted the workshop, *Nuclear South Asia: Implication for U.S. Policy*, 20-21 October 1998. The purpose of the workshop was to assess the new nuclear reality of South Asia and to develop possible policy options for the United States. The Collins Center's Colonel Russ Olson, former U.S. Defense Attaché to India, organized and conducted the workshop which included almost 60 senior personnel from govern-

ment (DOD, DOS, DOE, CIA, DIA, DTRA, PACOM, CENTCOM), academia, and policy research institutes. Ambassador Frank G. Wisner (former ambassador to India and Undersecretary of Defense for Policy) was the keynote speaker at the dinner on the



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Former ambassador to India and  
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20th. The Collins Center workshop provided a unique examination of the regional problem. The workshop included a China panel and brought together both regional and nonproliferation specialists. The workshop highlighted the differences between the two groups and underscored the need for the two groups to coordinate their policy recommendations within the Government. Attendees also noted that they were normally accustomed to arguing the fine points of the issue. They allowed, that “this was the first time they were forced to reexamine the fundamentals.” CSL is compiling a summary of key observations for publication.

## **GOLDWATER NICHOLS**

As part of its Joint and Multi-National Initiatives Program the Center for Strategic Leadership conducted a Streamlining the Organization for National Security, “A New Look” workshop at the Collins Center on 22 and 23 October 1998. This is an annual U.S. Army War College event designed to bring together selected senior military leaders who previously held positions of high responsibility within the DOD. They examined critically the statutory Title 10 responsibilities of the services in the post-Goldwater Nichols Act (GNA) environment. The workshop provides a forum where defense policymakers, military leaders, business representatives, and congressional staffers

examine existing and proposed National Security organizations and issues associated with the interagency processes. The workshop structure included two panels: one focused on organization and process within the DOD combatant commands, and the other focused on the broader national security organization and process “inside the beltway.” Each panel discussed specific research questions developed by CSL and provided comments at the plenary session on issues related to national security structure reform and reorganization.



**MG Wax:** (USAF) at *EUCOPM J5*, briefs game participants.

## **CASPIAN SEA INTERNATIONAL ENVIRONMENTAL SECURITY GAME**

CSL’s annual environmental security game held 16-17 November focused on the energy resources, geopolitics, and environmental security of the Caspian Basin which represents new and potentially large oil reserves set within a politically unstable region.

Although reserve figures are unproven until further drilling and exploration occurs, analysts agree that Caspian oil will provide a major non-Persian Gulf source of conventional oil. The game examined the petroleum pipeline transport options in the context of U.S. National Security interests and within the increased importance of the environment to global energy production and transport. Deputy Assistant Secretary of State (Energy Commodities and Sanctions) Peter Bass, and Gary Vest, Principal Assistant, Deputy Undersecretary of Defense (Environmental Security), led an international group of representatives from 40 countries, serving ambassadors, interagency policymakers, academics, EUCOM and CENTCOM, the Joint and Army Staffs, and the private sector. Role-playing and group decision making evaluated policy options, given the world’s current depressed oil price structure, the game results suggested that the market is the honest broker that will ultimately drive pipeline decisions. Environmental Security concerns are significant for some regional states and will affect petroleum volume through the Bosphorus.

## **AGNSS**

The biennial one-week Adjutants General National Security Seminar (AGNSS) was held 1-6 November 1998 at the Collins Center for the military Advisors to the State Governor. The Seminar updated the Adjutants General (AGs) on



**MG Scales:** (front, middle)  
Commandant for Carlisle Barracks.

critical national security issues and afforded them the opportunity to interact with each other, students and faculty.

The AGs were exposed to prominent military and civilian speakers on a variety of national security issues. During the week, CSL conducted a Biological Warfare (BW) game that dealt with a domestic terrorist event and the role of the military in providing support to civil authority. The BW seminar included a keynote address by Dr. William Patrick, former administrator of the U.S. biological weapons program, and a lecture by Colonel Annette Sobel, MD, of Sandia National Laboratory.

## **WMD** **LECTURE** **SERIES**

During the 1999 academic year, CSL organized a Weapons of Mass Destruction (WMD) lecture series that addressed the significant aspects of the United States number one national security issue. The

series was sponsored by the Department of National Security and Strategy and the Department of Military Strategy, Planning and Operations, with significant support from the Defense Threat Reduction Agency. Subject Matter Experts addressed critical issues including the legislative and treaty constraints on WMD threat management, domestic response to WMD terrorism, the proliferation of WMD to Rogue States, and the operational effects on theater warfare. This lecture series keys portions of the core curriculum, and serves as a precursor to CSL's classified WMD Advanced Course.

## **THE USAWC** **INTERNATIONAL** **FELLOWS'** **COALITION** **OPERATIONS IN** **2010:**

Problems and Opportunities Exercise was conducted at the Collins Center 16-19 February. This event is an annual part of CSL's Joint and Multinational Initiatives Program, provided international officers studying at the War College the opportunity to interact with U.S. military futurists, to inform senior U.S. defense advisors, and to influence U.S. military studies and policy. This year thirty-nine international officers from thirty-eight countries participated. The centerpiece of the exercise was a two-day

seminar game to examine potential coalition integration problems likely to be caused by the U.S. pursuit of JV 2010 capabilities, and to recommend actions for the United States to take to reduce the impact of such problems. Colonel Harald Sunde from Norway guided the analysis effort of the "allied" nations. Brigadier-General Turki Al-Saud from Saudi Arabia led the syndicate of nations with "bilateral" military ties to the United States. Brigadier Raza Khan of Pakistan directed the efforts of the fifteen friendly, but "non-aligned" countries. The exercise concluded on 19 February with each of the three game syndicates presenting their findings and recommendations to the Senior Steering Group for the ongoing Defense Planning Guidance Study examining multinational operations. The twenty-person Senior Steering Group contingent was headed by Deputy Undersecretary of Defense for Advanced Technology, Joseph Eash; Deputy Assistant Secretary of Defense for Requirements, Plans, and Counter-Proliferation, James Miller; and Major General George Close, Director, J-7, Joint Staff.

## **FACULTY** **ACTIVITIES**

- Sponsored by U.S. SOUTHCOM, Professor Bernie Griffard traveled to Paraguay in November to conduct a National Security Strategy Development workshop for the National War College. The



workshop is part of the SOUTHCOM Democratization Initiative Program. This was the fourth workshop of this type for SOUTHCOM.

- Professor Kent Butts served as a member of the United States delegation to the January, NATO Environmental Security Pilot Study meeting in Vancouver, BC. At the request of the organizers, Dr. Butts conducted a workshop with Dr. Steve Lonergan, University of Victoria, and Ms. Catherine Phinney, Canadian MOD, that used the Pilot studies findings to examine Asia-Pacific environmental security issues.
- Professor Bernie Griffard facilitated Detroit Edition's Y2K Seminar in December and January. The purpose was to develop a Y2K business continuity planning strategy.

## **UPCOMING EVENTS**

- **Eloquent Nugget Conference** - CSL's Peacekeeping Institute will host the fourth NATO-Partnership for Peace 2confer-

ence. Representatives from 18 nations will focus on "Peace Support Operations," Political-Military seminars conducted in conjunction with NATO, to explain how the U.S. Military interfaces with civilians in a democratic society. (*March*)

- **CSA-Media Conference** - This is a two-day event with Army Chief of Staff General Dennis J. Reimer and selected high-level media personnel to discuss the Interaction of the Army and the media. (*March*)
- **Strategic Crisis Exercise** - This is an event for resident USAWC students and faculty. It is an intense, two-week, Strategic Battle Command Training Program designed to be both highly stressful and realistic. (*March*)
- **Army After Next (AAN)** - The week-long TRADOC AAN War Game will be conducted in April. Set in 2020-2025 the game is designed to examine the Military Art and Sciences, and Emerging Technology, and report game findings to the Chief of Staff of the Army.

- **Focused Logistic Wargame - (FLOW) 99** is an inaugural Strategic Logistics Wargame (SLW) to bring together senior logisticians and (FLOW) Pillar Heads to define and coordinate the service game strategy.

### **CSL PUBLICATIONS**

*ENVIRONMENTAL SECURITY SERIES:*  
"NATO/CCMS Environmental Security Conference"

"Environmental Security and Preventive Defense"

"Environmental Change and Regional Security"

"International Environmental Security: The Regional Dimension"

"Regional Asia Pacific Defense Environmental Workshop"

*WEAPONS OF MASS DESTRUCTION SERIES:*

*Special Materials Smuggling*

*Title 10 Implications for the Military Nuclear South Asia (Forthcoming)*

*OTHER CENTER FOR STRATEGIC LEADERSHIP PUBLICATIONS:*

"Center of Gravity: Determination, Analysis, and Application"

"Humanitarian Intervention in Somalia"

"Strategic Personality Simulation"

*A New Strategic Concept-A Blueprint for a Bold Restructuring of the Organization for National Security."*

*Nuclear South Asia: Implications for a Policy a Summary of Key Observations."*  
(Forthcoming)

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